

# TEMPUS

Modernising higher education

**TEMPUS IV- THIRD CALL FOR PROPOSALS**

**TEMPUS INFORMATION DAYS**



<http://eacea.ec.europa.eu/tempus>



European Commiss

**TEMPU**



## Outline of the presentation

- **Part I: Basic features of the Tempus programme**
- **Part II: Results of the second call for proposals**
- **Part III: Third call for proposals/ Main novelties**
- **Part IV: Tempus management by EACEA**

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# Part I

## Basic features of the Tempus programme

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# BASIC FEATURES OF TEMPUS IV

## Objectives:

- To support the modernisation of Higher Education in the target countries in the surrounding area, including Central Asia.
- To establish an area of cooperation between the European Union (EU) and the partner countries.
- To favour convergence with the European Area for Higher Education (Lisbon and Bologna).

## BASIC FEATURES (II)

### Approach:

- Institutional cooperation
- Bottom-up programme mainly implemented through calls for proposals seeking projects targeting reforms in higher education institutions and/or systems.
- Strong involvement of national authorities.
- Strong accent on dissemination, sustainability and exploitation of results.
- Complements other EU mobility programmes (e.g. Erasmus Mundus II).

# BASIC FEATURES (III)

## Local Support:

- National Contact Points (NCPs) in EU Member States
- National Tempus Offices (NTOs) in Partner Countries (PCs)

## 3 TYPES OF ACTIONS

- **Joint Projects:** implemented at institutional level to reform curricula, improve university governance, create more links with society.
- **Structural Measures:** implemented at national level for the development and reform of national higher education structures and systems in Partner Countries.
- **Accompanying Measures:** dissemination and information activities (*conferences, studies, exchange of good practices, National Tempus Offices, High Education Reform Experts, etc.*)

## GRANT SIZE = €500 000 to €1 500 000

- For both Joint Projects and Structural Projects.  
Need to prove **cost effectiveness!**
- Minimum grant size for national projects from Montenegro and Kosovo lowered to € 300,000.
- Minimum co-financing: 10%

## PROJECT DURATION = up to 36 months

# ELIGIBLE PARTNERSHIPS

<b>National projects:</b> <i>(targeting 1 single partner country)</i>	<b>Multi-country projects:</b> <i>(targeting more than 1 partner country)</i>
minimum of <b>6 HE institutions</b>	minimum of <b>7 HE institutions</b>
3 from the involved Partner country	2 from <u>each</u> involved Partner country (minimum 2 PC)
3 from 3 different EU countries.	3 from 3 different EU countries

# ELIGIBLE APPLICANTS

## Joint Projects:

- State-recognised public or private HE institutions (either in EU or PC)
- Associations, organisations or networks of HE institutions

## Structural Measures:

- State-recognised public or private HE institutions (either in EU or PC)
- Associations, organisations or networks of HE institutions
- Rector/teacher/student organisations

# ELIGIBLE PARTNERS

- State-recognised public or private HE institutions (either in EU or PC)
- Associations, organisations or networks of HE institutions
- Rector/teacher/student organisations
- Non-governmental organisations
- Social partners and their training organisations
- Private and public enterprises
- Research institutions
- Public administrations (*Ministries, other national/regional/local administrations*) BUT special conditions (*not funding except per diem and travel costs*)

# NATIONAL AND REGIONAL PRIORITIES

## National projects

*(targeting 1 single partner country)*

- Focus on the national priorities set for the Partner Country.
- Defined by the Ministries of Education in close consultation with the Commission Delegations.

# NATIONAL AND REGIONAL PRIORITIES

## Multi-country projects

*(targeting more than 1 partner country)*

- Will focus on the regional priorities common to all PC within a specific region.
- Extracted from strategic documents of European Commission.
- Can address a national priority which is common to all participating PCs.
- Cross regional cooperation: Possible if the theme of the proposal is identified as a regional or national priority for all the participating PC.

# Example: National Priorities – Joint Projects

National Priorities	CURRICULAR REFORM		GOVERNANCE REFORM					HIGHER EDUCATION AND SOCIETY					
	Modernisation of curricula with 3 cycle structure, ECTS and degree recognition	Disciplines	University management and student services	Introduction of quality assurance	Institutional and financial autonomy and accountability	Equal and transparent access to higher education	Development of international relations	Training of non-university teachers	Development of partnerships with enterprises	Knowledge triangle: education-innovation-research	Training courses for public services (ministries, regional/local authorities)	Development of lifelong learning in society at large	Qualifications frameworks
<b>Central Asia</b>													
<b>Kazakhstan</b>	X	Engineering, sciences and technologies, social sciences and business, health and social protection	X	X									
<b>Kyrgyzstan</b>	X	Education and Teaching; health and social protection; Economics and Business Administration; Information technology, computer science and software engineering	X	X	X					X	X		X
<b>Tajikistan</b>	X	Health and social science, Engineering and technologies, Information technologies		X			X			X		X	
<b>Turkmenistan</b>	X	Social sciences and business; health care and social security; technological sciences and technologies		X			X						
<b>Uzbekistan</b>	X	Engineering and Technologies, Health Sciences						X					

# Example: Regional Priorities – Joint Projects

Regional Priorities	CURRICULAR REFORM		GOVERNANCE REFORM					HIGHER EDUCATION AND SOCIETY					
	Modernisation of curricula with 3 cycle structure, ECTS and degree recognition	Disciplines	University management and student services	Introduction of quality assurance	Institutional and financial autonomy and accountability	Equal and transparent access to higher education	Development of international relations	Training of non-university teachers	Development of partnerships with enterprises	Knowledge triangle: education-innovation-research	Training courses for public services (ministries, regional/local authorities)	Development of lifelong learning in society at large	Qualifications frameworks
Region													
Western Balkans (IPA)	X	Education/pedagogy (including primary and secondary teacher training), vocational education and training, rural development, law and good governance (including human rights)	X	X	X	X			X	X	X	X	
Eastern Neighbouring Area (ENPI East)	X	Law and good governance (including human rights), health, education, energy, environment (including climate change), transport, information society, business and entrepreneurship, tourism	X		X	X	X		X			X	
Southern Neighbouring Area (ENPI South)	X	Law and good governance (including human rights), health, education, energy, environment (including climate change), transport, information society, business and entrepreneurship, tourism	X		X	X	X		X			X	
*	X	Education/pedagogy, Law, Good governance, Water, Energy, Environment	X	X	X		X		X	X			X

# Programme themes

Themes structured around the main components of the EU modernisation agenda for higher education.

## ➤ Joint projects:

- Curriculum reform
- Governance reform
- Higher Education and Society

## ➤ Structural measures

- Governance reform
- Higher Education and Society

# Programme themes

## ❖ Curricular reform

- ✓ Modernisation of curricula: ECTS, 3 cycles, recognition of degrees

## ❖ Governance reform

- ✓ University management and student services
- ✓ Introduction of quality assurance
- ✓ Institutional and financial autonomy & accountability
- ✓ Equal access to HE
- ✓ Development of international relations

## ❖ Higher Education and Society

- ✓ Training of non-university teachers
- ✓ Development of partnerships with enterprises
- ✓ Knowledge triangle education/research/innovation
- ✓ Training courses for public services (Min./ local auth.)
- ✓ Development of lifelong learning
- ✓ Qualifications frameworks

## Priority given to project proposals that:

- Demonstrate a strong institutional and individual **capacity building process**.
- Demonstrate a **wide impact** on higher education institutions and systems.
- Involve a representative number of **higher education institutions** from a **partner country**.
- Involve **non-academic** consortium members.
- Promote **interregional cooperation** activities.
- Demonstrate that they actively involve **students** or their organisations.



## Part II

# Second call for proposals

Overview on the selection process and the results

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# Main steps in the selection process

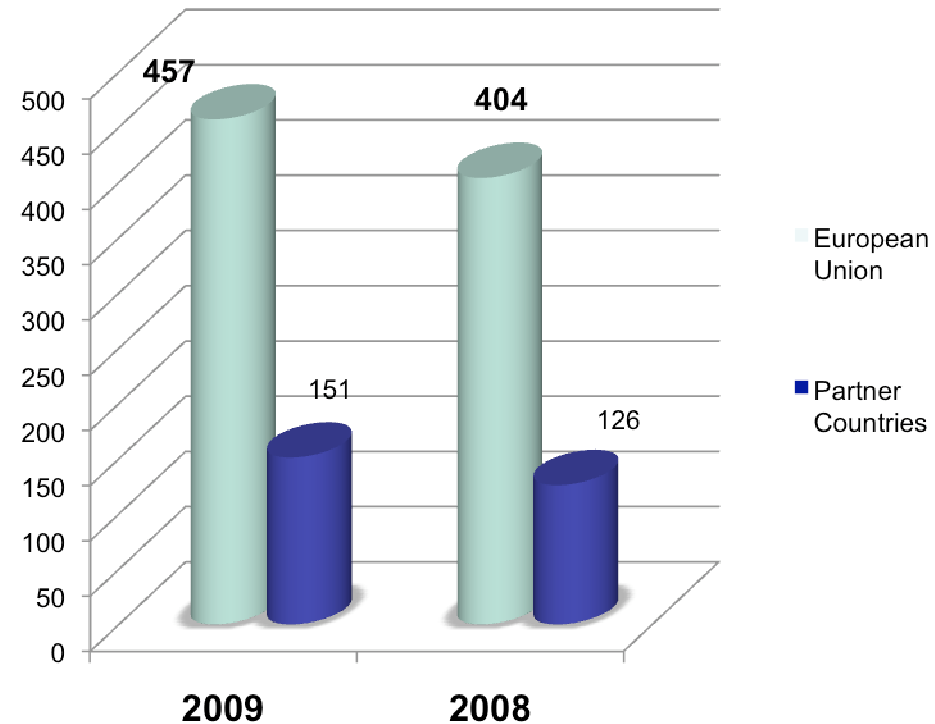
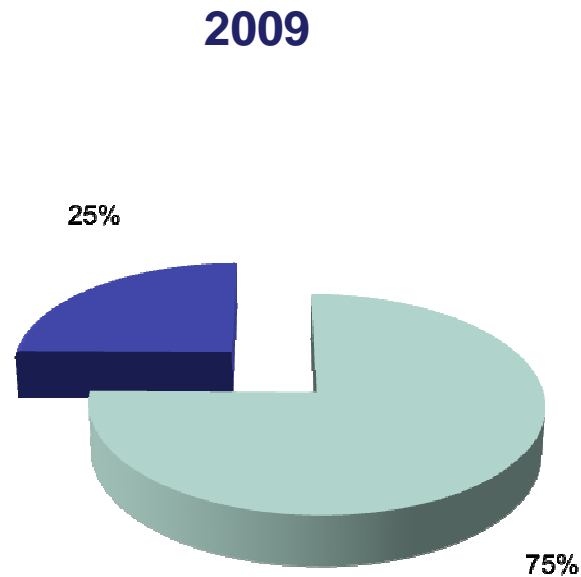
Process monitored by a Selection Committee (EACEA, Commission)

- **Reception of project proposals: 28 April 2009**
- **Eligibility check**
- **Evaluation of proposals against award criteria by independent experts** (Each application assessed by two different experts) (peer review)
- **Consultation on the shortlisted proposals**  
EC Delegations, NTOs and Ministries of Education in Partner countries
- **Award decision**

# Total number of applications received

- Increased interest...
  - 608 proposals submitted  
(15% more compared to 530 received in 2008)
  - 150 (25%) PC coordinator (grant-holder)  
(19% more compared to 126 received in 2008)
- Average budget size: € 950.000
- Average consortium size: 10 partners

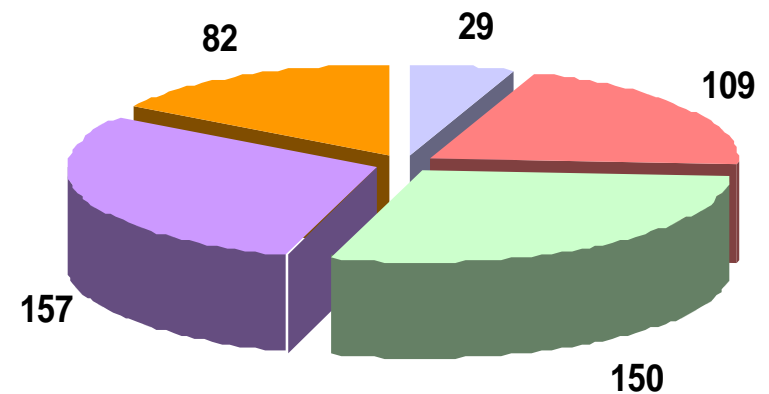
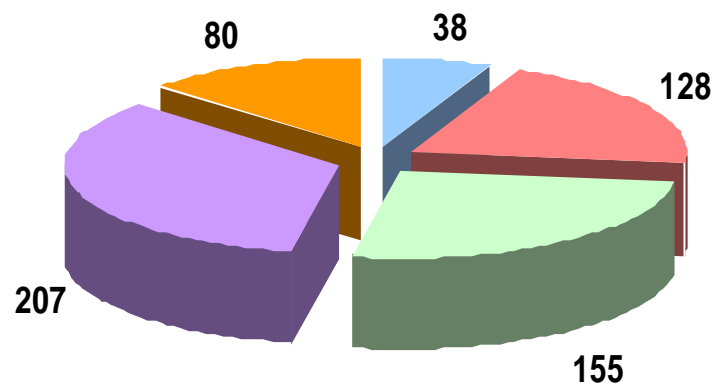
# Applications from EU MS & PC Institutions



# Breakdown of applications by target region

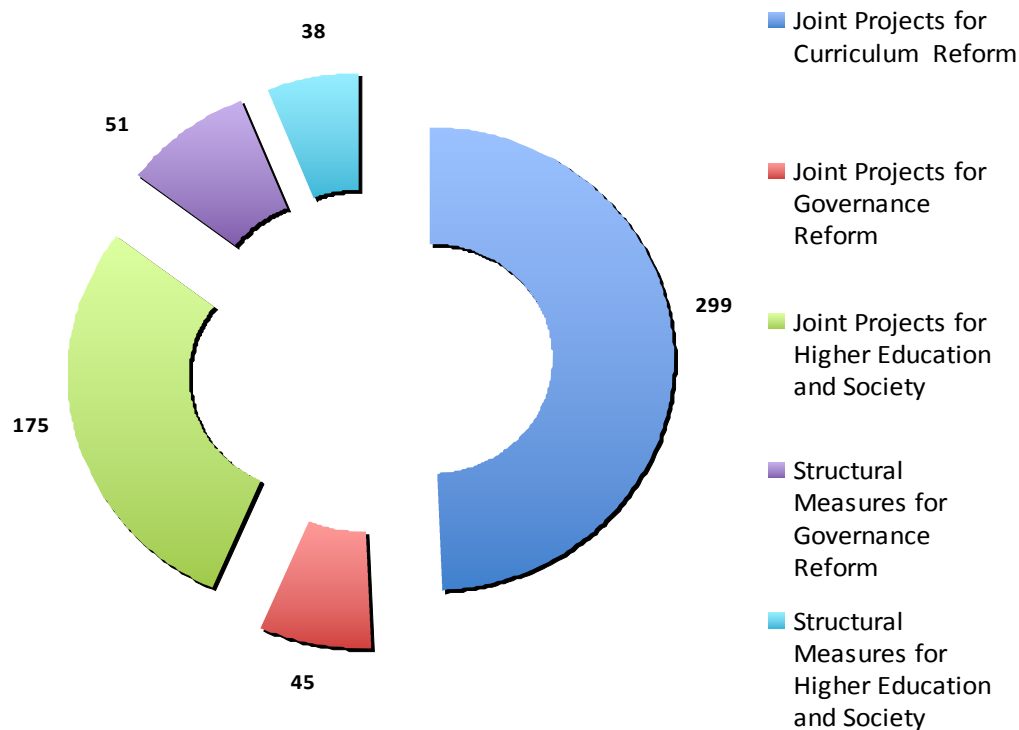
2009

2008

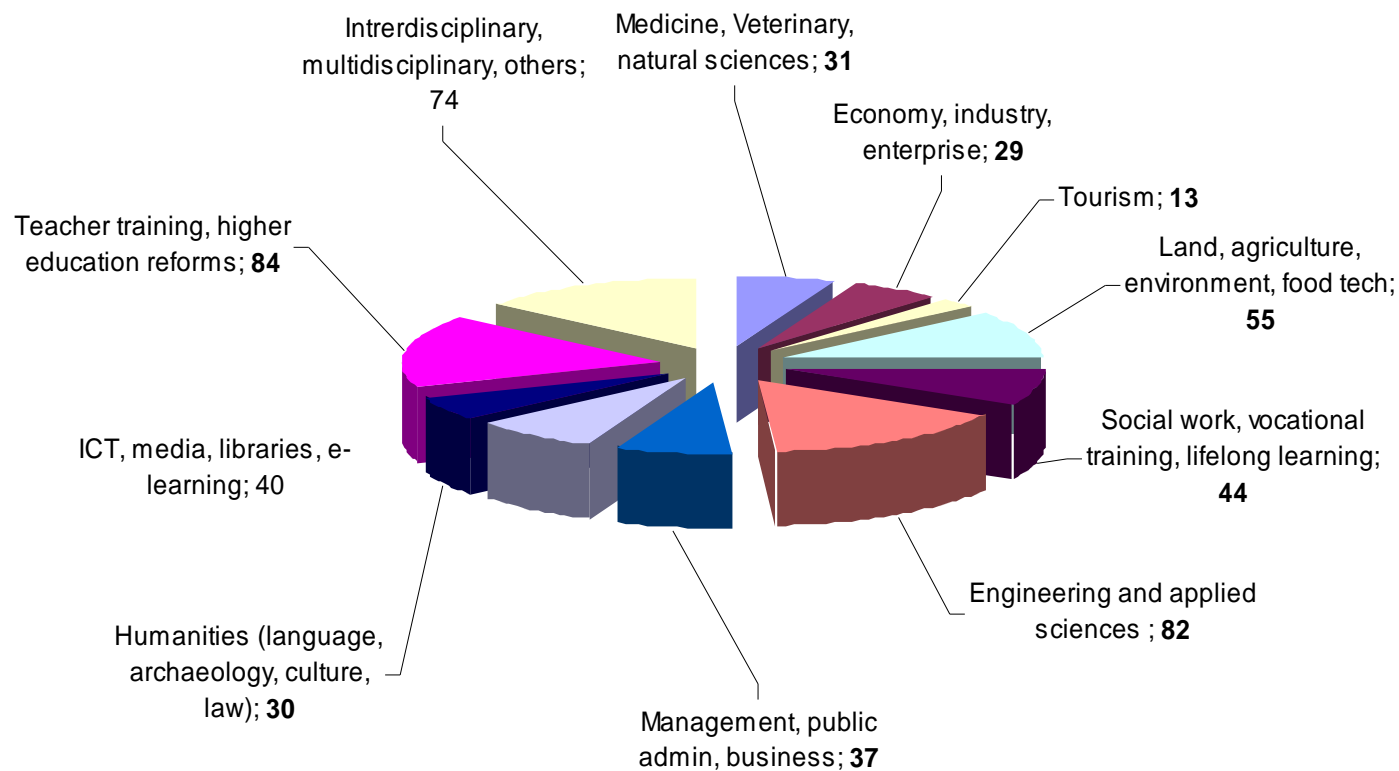


- CENTRALASIA
- MEDITERRANEAN COUNTRIS
- MULTIREGIONAL
- WESTERN BALKANS
- EASTERN EUROPE

# Breakdown of applications according to activity type



# Subject areas addressed for curriculum reform



# Feedback from experts after assessment on award criteria – 2<sup>nd</sup> Call

## Most difficult criteria to assess

- ❖ Relevance
- ❖ Budget and cost effectiveness

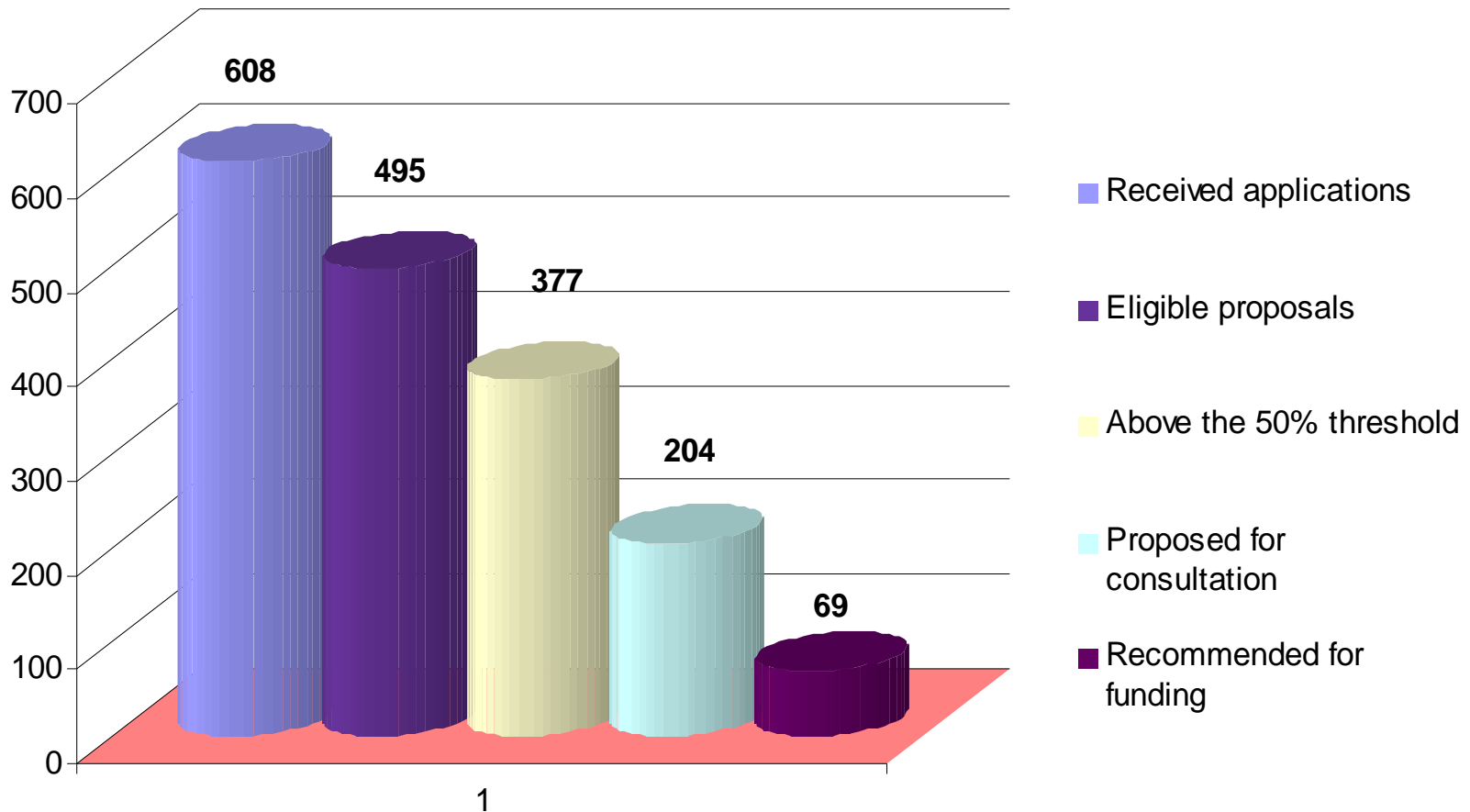
## Part of application best completed?

- ❖ Logical Framework
- ❖ Work plan
- ❖ Needs analysis
- ❖ Description of partner institutions
- ❖ Project summary

## Part of application worst completed?

- ❖ Sustainability & dissemination
- ❖ Outcome & activity tables
- ❖ Quality control, monitoring and management
- ❖ Budget

# Selection progress

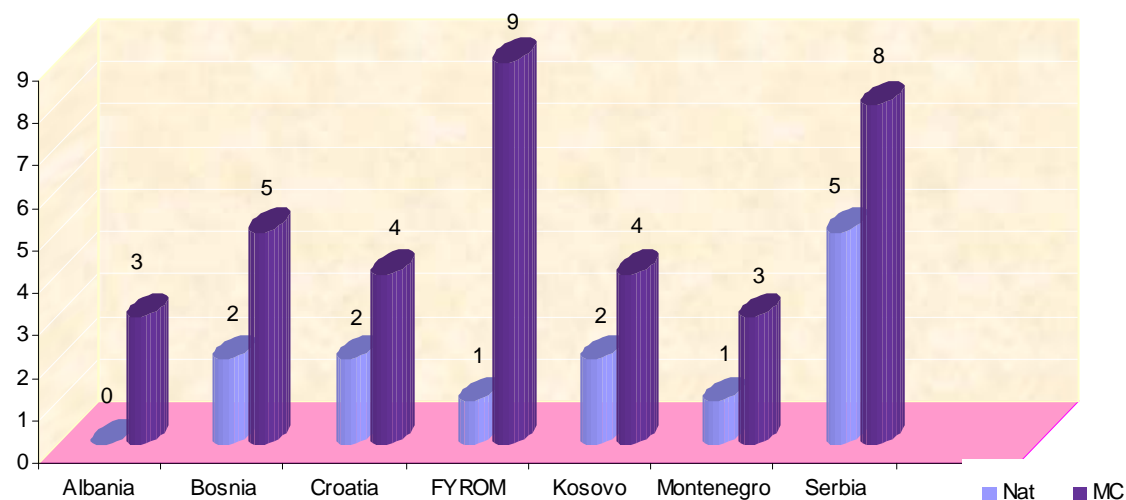
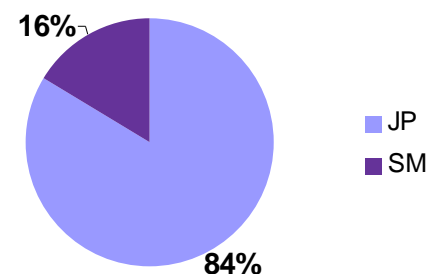


# Overview of the selection progress on target regions

REGION	Received applications	Eligible proposals	Above the 50% threshold	Proposed for consultation	Recommended for funding
Western Balkans	127	107	83	58	24
Central Asia	36	33	23	17	5
Eastern European countries	148	120	90	52	12
Russian Federation	62	53	41	23	9
Southern Mediterranean countries	157	129	106	33	16
Multiregional	78	53	34	21	3
<b>TOTAL</b>	<b>608</b>	<b>495</b> (81.41%)	<b>377</b> (62%)	<b>204</b> (33.55%)	<b>69</b> (11.34%)

## Western Balkans – National vs Multi-country Country participation in the selected projects

Country	Nat	MC	Total	JP	SM
<b>Total</b>	<b>13</b>	<b>12</b>	<b>25</b>	<b>19</b>	<b>6</b>
Albania	0	3	3	3	0
Bosnia	2	5	7	4	3
Croatia	2	4	6	5	1
FYROM	1	9	10	9	1
Kosovo	2	4	6	5	1
Montenegro	1	3	4	4	0
Serbia	5	8	13	11	2

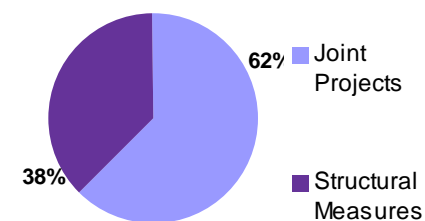
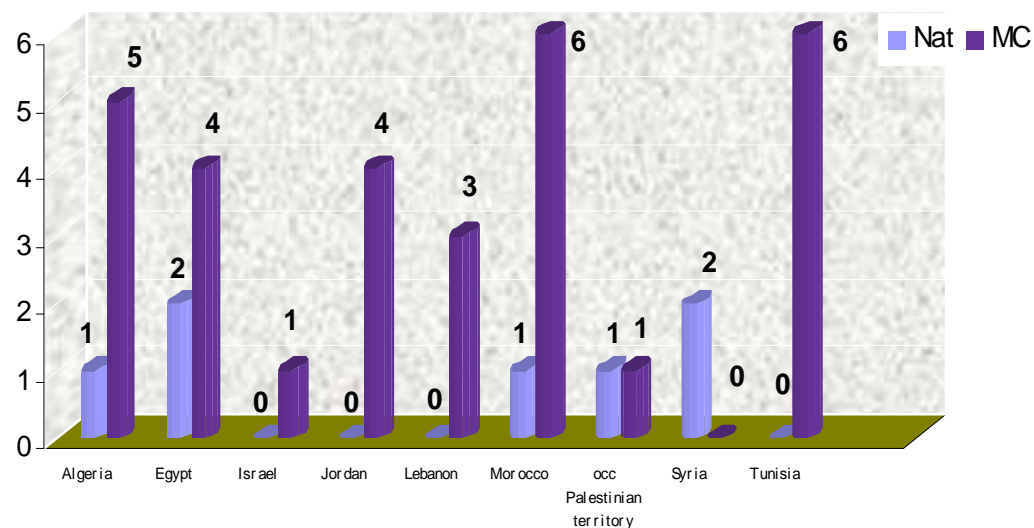


Country figures cannot be added as several countries can be involved in the same project.  
Multi-regional projects are included in the multi-country category.

# Southern Mediterranean countries - National vs Multi-country Country participation in the selected projects

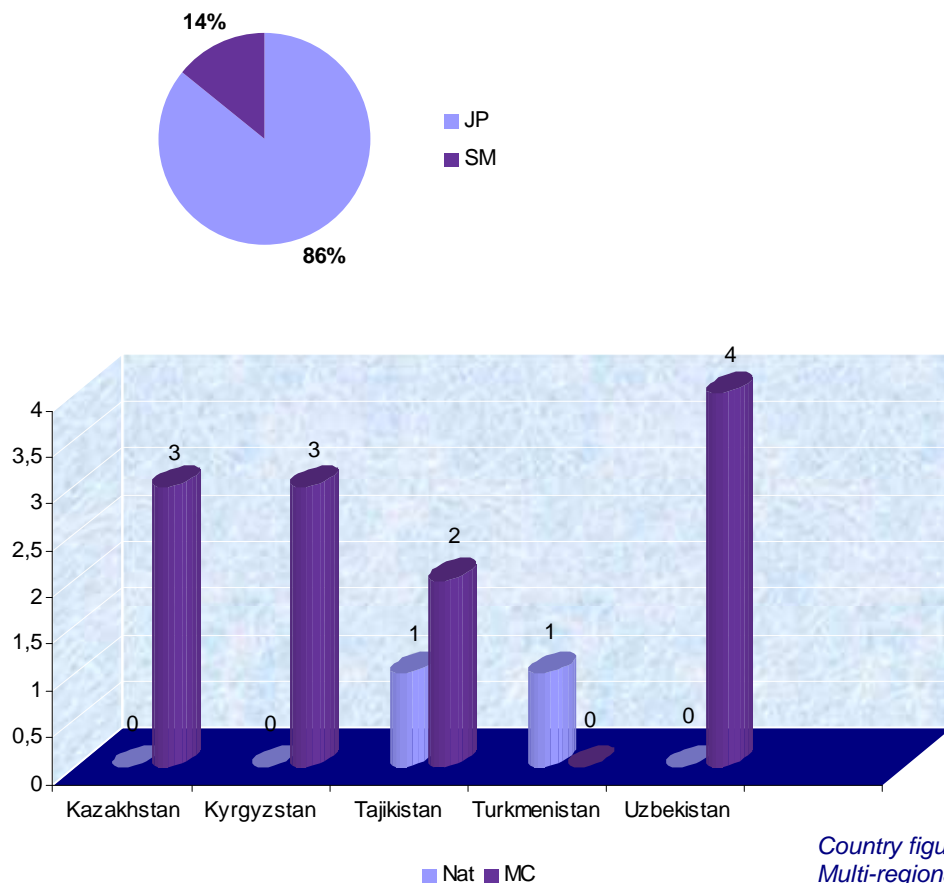
Country	Nat	MC	Total	JP	SM
<b>Total</b>	<b>7</b>	<b>9</b>	<b>16</b>	<b>9</b>	<b>7</b>
Algeria	1	5	6	4	2
Egypt	2	4	6	5	1
Israel	0	1	1	0	1
Jordan	0	4*	4*	3	1*
Lebanon	0	3	3	2	1
Morocco	1	6	7	4	3
occ Palestinian territory	1	1	2	0	2
Syria	2	0	2	1	1
Tunisia	0	6	6	4	2

\*Out of which a project including an association of Arabic universities, pan-Arabic organisation based in Jordan and covering the other countries involved in the consortium.



Country figures cannot be added as several countries can be involved in the same project. Multi-regional projects are included in the multi-country category.

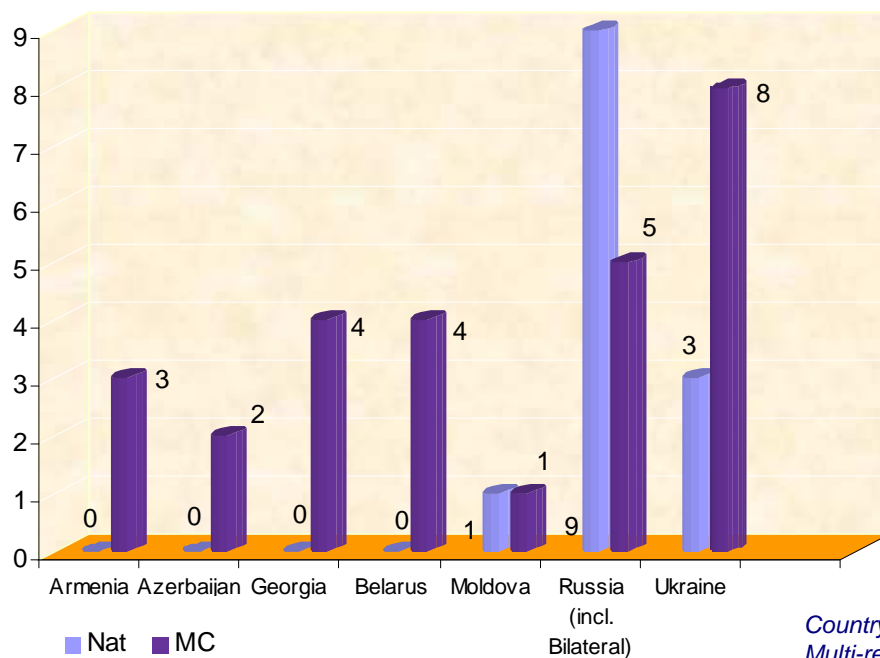
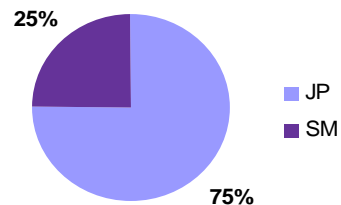
## Central Asia- National vs Multi-country Country participation in the selected projects



Country	Nat	MC	Total	JP	SM
<b>Total</b>	<b>2</b>	<b>5</b>	<b>7</b>	<b>5</b>	<b>2</b>
Kazakhstan	0	3	3	3	0
Kyrgyzstan	0	3	3	3	0
Tajikistan	1	2	3	3	0
Turkmenistan	1	0	1	0	1
Uzbekistan	0	4	4	3	1

*Country figures cannot be added as several countries can be involved in the same project. Multi-regional projects are included in the multi-country category.*

## Eastern European countries- National vs Multi-country Country participation in the selected projects



Country	Nat	MC	Total	JP	SM
<b>Total</b>	<b>13</b>	<b>12</b>	<b>25</b>	<b>19</b>	<b>6</b>
Armenia	0	3	3	2	1
Azerbaijan	0	2	2	2	0
Georgia	0	4	4	3	1
Belarus	0	4	4	3	1
Moldova	1	1	2	0	2
Russia (incl. Bilateral)	9	5	14	12	2
Ukraine	3	8	11	8	3

Country figures cannot be added as several countries can be involved in the same project. Multi-regional projects are included in the multi-country category.

# Selection Results

	1 <sup>st</sup> Call	2 <sup>nd</sup> Call
Proposals recommended for funding	76	69
Proposals having partner countries as coordinator	18 (23,6%)	15 (21%)
Joint Projects	63 (82,8%)	50 (72,5%)
Structural measures	13 (17,2%)	19 (27,5%)
Multi-country projects	46 (60,5%)	34 (49%)

- Average budget size: € 815.000
- Average consortium size: 13 partners
- 9 partner country organisations in average/project



# Part III

## Third Call for proposals

### Main novelties

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# Novelties under the 3rd Call for proposals

## 1- Terminology and clarification of certain aspects:

### - New terminology:

grantholder/beneficiary.....co-ordinator

partners.....co-beneficiaries

whole consortium.....beneficiaries

### - The term “Associated partners” no longer in use.

*(public administrations are partners as other participating institutions but they can only receive per diems and travel costs).*

# Novelties under the 3rd Call for proposals

## 2- Introduction of the « mandate » for partners

- Signed between the co-ordinator and each of the co-beneficiaries.
- Will be an annex to the Grant Agreement and has legal force.
- Template provided by the Agency must be used.

*“Each co-beneficiary grants power of attorney to the co-ordinator to act in his name and for his account and mandates the co-ordinator to take full legal responsibility for the implementation of the agreement.”*

# Novelties under the 3rd Call for proposals

## 3- Eligible countries

- Croatia will not be eligible (*only on a self-financing basis*)

## 4- External experts

- Individual external experts are not anymore part of the consortium.
- Subcontracting procedure if an external expertise is needed.

## 5- Evaluation & Award

- Criteria: slightly modified (e.g. Quality of the partnership; Dissemination and Sustainability – weighting adapted)
- Procedure: a maximum of three project proposals per applicant institution/organisation will be recommended for funding.

# Novelties under the 3rd Call for proposals

## 6- Financial conditions

2 <sup>nd</sup> call	3 <sup>rd</sup> call
The grant will be calculated based on the <u>total eligible <i>direct</i> costs</u> (maximum 90%)	The grant will be calculated based on the <u>total eligible costs</u> (maximum 90%)
Co-financing of at least 10% of the eligible <i>direct</i> costs	Co-financing of at least 10% of the <i>total</i> eligible costs
Indirect costs: a flat-rate funding of <i>maximum 7%</i> of the eligible direct costs.	Indirect costs: a <i>fixed</i> flat-rate funding of 7% of the eligible direct costs.

# Novelties under the 3rd Call for proposals

## 7- E-form and Submission

- Applications will be submitted on-line using the **eForm**: a static version should be published on the Tempus website in mid-December 2009.
- **On-line submitted eForm** (including mandatory annexes) is considered to be the **unique reference** document for the submission deadline.
- Applicants are required to send a **complete paper copy** of the eForm by postal mail, including the supporting documents signed in original, by the submission deadline (date of postmark).

## Indicative roadmap for selection process – 3rd Call for proposals

Steps	Date
Publication of Third Tempus IV Call for Proposals	End November 2009
Deadline for submission of applications	<b>9 March 2010</b>
Expert assessment	March - end April 2010
Consultation of Ministries of Education in partner countries, EC Delegation and National Tempus offices	June 2010
Award decision and Publication of results	July 2010
Preparation and signature of grant agreements	End July to September 2010
Start of eligibility period	15 October 2010

## TEMPUS IV INDICATIVE BUDGET FOR PROJECT SELECTED UNDER 3<sup>RD</sup> CALL: 53,8 € million

<b>Southern Mediterranean (ENPI South)</b>	€ 20.4 million
<b>Eastern Europe/Caucasus (ENPI East)</b>	€ 11.4 million
<b>Bilateral allocation for Russia (ENPI)</b>	€ 3.6 million.
<b>Western Balkans (IPA)</b>	€ 13.9 million Albania €0.9; Bosnia and Herzegovina €2.1; Former Yugoslav Republic of Macedonia €1.5; Montenegro €1.1; Serbia: €6.3; Kosovo under UNSC Resolution 1244/99: €2
<b>Central Asia (DCI)</b>	€ 4.5 million (€ 0,9 million indicative per country)



# Part IV

## Tempus management by EACEA

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## Tempus Management by the Education, Audiovisual and Culture Executive Agency (EACEA)

- Since 1 April 2009 Tempus III and IV management has been transferred from Directorate-General for Education and Culture to the **Education, Audiovisual and Culture Executive Agency**.
- **Executive Agencies** are established by the European Commission to implement and to manage programmes and projects.
- They work under the supervision of the **European Commission**.

# Education, Audiovisual and Culture Executive Agency (EACEA)

- Fully operational since **January 2006**.
- Management of European actions in the **fields** of:
  - Education and training
  - Citizenship
  - Youth
  - Audiovisual
  - Culture
- Currently the largest Executive Agency, with around **400 staff** in 2009.

# Education, Audiovisual and Culture Executive Agency (EACEA)



Budget 2009: ~650 millions euros (2008: ~500)

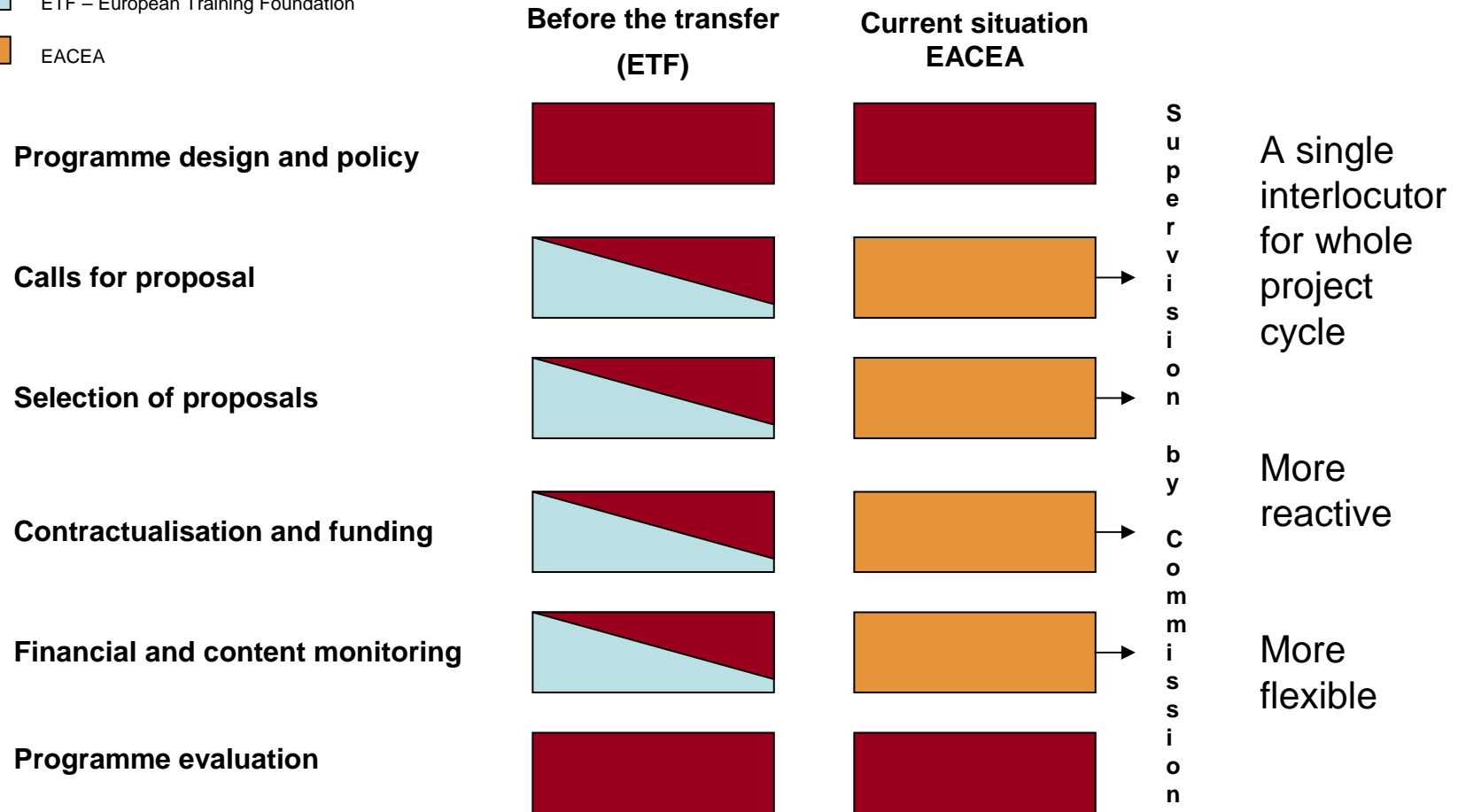
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# Management of the Tempus programme

-  European Commission
-  ETF – European Training Foundation
-  EACEA



# Management of the Tempus programme

## Under supervision of:

- **DG EuropeAid** (for Southern and Eastern neighbouring area, Central Asia) and **DG Enlargement** (for Western Balkans)
- **DG External Relations** and **DG Education and Culture** closely associated.



# Additional Information

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## Recruitment of experts for the evaluation of projects

- Establishment of a **list of experts from EU and Partner countries** to assist in the framework of the management of the Community programmes in the fields of education.
- **Call for expression of interest** published by the Agency  
(*See Official Journal: C 2008-067 pp. 51-57*)
- e.g: qualitative evaluation of proposals received in response to Tempus calls for proposals

# Recruitment of experts for the evaluation of projects

- **Deadline** for the submission of applications: **30 June 2013**
- **Update of the lists** of eligible experts: twice a year
- More information:

[http://eacea.ec.europa.eu/about/call\\_experts/call\\_experts\\_2007\\_en.php](http://eacea.ec.europa.eu/about/call_experts/call_experts_2007_en.php)



# Thank you for your attention!

More on:

<http://eacea.ec.europa.eu/tempus>



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